S M T W T F S S M T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T W T F S S S M T W T F S S S M T W T W T F							$\overline{}$	July 2020							August 2020							September 2020								October 2020						
Work Seatons   Public Hearings   Public Hearin									S	М	Т	w	Т	F	S	S	М	Т	W	Т	F	S	S	М	Т	w	Т	F	S	S	М	Т	W	Т	F	S
Public New Process Work Sessions		Sc	hool Bo	oard M	eetings			J				1	2	3	4							1			1	2	3	4	5				•	1	2	3
December 2020   S M T W T F S   S M T W T W T F S   S M T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F									ļ														ļ				<u> </u>									
								4 I	5	6	7	8	9	10	11	2	3	4	5	6	7	8	6	7	8	9	10	11	12	4	5	6	7	8	9	10
Describer   Desc								4 I	10	40	4.4	45	40	1	10	<del>  </del>	40	44	40	40	4.	15	12	44	45	40	4=	40	10	11	40	40	4.	4.5	40	17
19   20   21   22   23   24   25   26   27   28   29   30   31							12	13	14	15	16	1/	10	ll <sup>9</sup>	10	111	12	13	14	15	13	14	15	16	17	18	19	''	12	13	14	15	16	17		
November 2020   S M T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S   S M T W T W T F S								19	20	24	22	22	24	25	16	17	10	10	20	24	22	20	24	22	22	24	25	26	18	10	20	24	22	22	24	
November 2020   S M T W T F S   S M T W T T F S   S M T W T T F S   S M T W T F S   S M T W T T F S   S M T W T T F S   S M T W T T F S   S M T W T T F S   S M T W T T F S   S M T W T T T S   S M T T W T T T S		=======================================					10	20	- 1	22	23	-4	20	110	''	'°	1,2	20	2		20	-	22	23	24	23	20	'	19	20		22	23			
S   N   T   W   T   F   S   S   M   T   W   T   T   T   T   T   T   T   T								<b>⊣</b>	26	27	28	29	30	31		23	24	25	26	27	28	29	27	28	29	30	<u> </u>	L		25	26	27	28	29	30	31
SB Preliminary Two-by-Two Meetings (CF & CIP)   SB Preliminary Two-by-Two Meetings (CF & CIP)   SB Preliminary Two-by-Two Meetings (CF & CIP)			au y o					-	1	<b> </b>	20	23	00	١,,				-~	-	-	120			20	-"	"					20	ľ	-0			
SB Preliminary Two-by-Two Meetings (CF & CIP)   SB Preliminary Two-by-Two-by-Two-by-Two-by-Two-by-Two-by-Two-by-Two-by-Two-by-Two-by-Two-by-Two-by-Two-by-Two-by-Two-by-Two-															_	30	31		•								-									
November 2020   S M T W T F S   S M T W T T F S   S M T W T T F S   S M T W T T F S   S M T W T T F S   S M T W T T F S   S M T W T T F S   S M T W T T T																							SB Pre	liminary	/ Two-by	/-Two M	eetings	(CF & C	IP)							
S M T W T F S S M T W T W T F S S M T W T W T F S																	elimina	y Two-	by-Two	Meetin	gs (CF	& CIP)														
S M T W T F S S M T W T W T F S S M T W T W T F S	<u></u>								$\sqsubseteq$																											
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31      April 2021			Nov	_	_	$\overline{}$					Dece	_	2020	_		January 2021								Feb		2021										
8 9 10 11 12 13 14 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 24 25 26 27 28 29 30 31 25 26 27 28 29 30 30 28 28 29 30 31 25 26 27 28 29 30 30 28 28 29 30 31 25 26 27 28 29 30 30 28 28 29 30 31 25 26 27 28 29 30 30 28 28 29 29 30 31 25 26 27 28 29 30 30 28 28 29 29 30 30 28 28 29 29 30 31 25 26 27 28 29 30 30 28 28 29 29 30 30 28 28 29 29 30 30 28 29 20 20 20 20 20 20 20 20 20 20 20 20 20	S	M	Т	W	T	F		S	S	M	Т	W	Т	F	S	S	M	T	W	Т	F	S	S	M	T	W	Т	F	S	S	M	Т	W	T	F	S
15	1	2	3	4	5	6	7				1	2	3	4	5						1	2		1	2	3	4	5	6		1	2	3	4	5	6
22 23 24 25 26 27 28 29 30 31  TBD City Mgr Prop Guidance & Rev Outlook	8	9	10	11	12	13	14	4	6	7	8	9	10	11	12	3	4	5	6	7	8	9	7	8	9	10	11	12	13	7	8	9	10	11	12	13
29 30 TBD City Mgr Prop Guidance & Rev Outlook  TBD City Mgr Prop Subject City Mgr Pro	15	16	17	18	19	20	21	1	13	14	15	16	17	18	19	10	11	12	13	14	15	16	14	15	16	17	18	19	20	14	15	16	17	18	19	20
TBD City Mgr Prop Guidance & Rev Outlook    S	22	23	24	25	26	27	28	8	20	21	22	23	24	25	26	17	18	19	20	21	22	23	21	22	23	24	25	26	27	21	22	23	24	25	26	27
TBD City Mgr Prop Guidance & Rev Outlook    April 2021	29	30						_	27	28	29	30	31			24	25	26	27	28	29	30	28							28	29	30	31			
S   M   T   W   T   F   S   S   M   T   W   T   T   S			]						31																											
S M T W T F S S M T W T W T F S S M T W T W T W T T F S S M T W T W T W T W T W T W T W T W T W T	TBD Cit	y Mgr F	Prop Gu	idance	& Rev O	utlook	•									31																				
S M T W T F S S M T W T W T F S S M T W T W T W T T F S S M T W T W T W T W T W T W T W T W T W T																<u> </u>	_																			
S M T W T F S S M T W T W T F S S M T W T W T W T T F S S M T W T W T W T W T W T W T W T W T W T								=	May 2021							lune 2024									_					School Board Deadlines (By Nean)						
1 2 3 1 1 2 3 4 5 CIP 11/17 Questions Due 11/17 12 13 14 15 16 17 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 16 17 18 19 20 21 22 23 24 25 26 18 19 20 21 22 23 24 D1/22 Questions Due 10/1/2 Questions Due 11/1/2 13 14 15 16 17 18 19 20 21 22 23 24 D1/22 Questions Due 11/1/2 Questions Due 11/1/2 13 14 15 16 17 Combined Funds 01/1/2 Questions Due 02/02 Add/Deletes Due 02/02 Add/Deletes Due	9	N/I			1	T =		9	-	N/L	1				- C	6	NA.	T			l =	e	-	l M		_	Т	-	6							
11/17 Questions Due 11/18 19 20 21 22 23 24 16 17 18 19 20 21 22 23 24 25 26 18 19 20 21 22 23 24 16 27 18 19 20 21 22 23 24 25 26 26 27 28 24 25 26 26 27 28 24 25 26 27 28 24 25 26 27 28 24 25 26 27 28 28 28 28 28 28 28 28 28 28 28 28 28	3	IVI	<b>'</b>	VV	'	_		3	3	IVI		**		-	3	<u>  3</u>	IVI	<u>'</u>		<u>'</u>			3	IVI	'	**	<b>'</b>	_	3				<u>ltem</u>			
4 5 6 7 8 9 10 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 16 17 18 19 20 21 22 23 24 25 26 18 19 20 21 22 23 24 16 27 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 26 27 28 24 25 26 27 28 28 28 29 29 29 29 29 29 29 29 29 29 29 29 29					1	2	3								1			1	2	3	4	5					1	2	3	_		•	4	D		
11	4	_	le	17		0	10	0	2	la	I <sub>A</sub>	le .		17	Ω	6	17		<del> </del>	40	44	12	1		6	17	-	<u> </u>	10							
11	<sup>*</sup>	Ð	ا	l'	8	a	100	~	2	ľ	4	ľ	0	′	ľ	ll <sup>o</sup>	l'	ľ	la .	ויין	111	12	1	5	٥	l'	ľ	اع	10							
18 19 20 21 22 23 24 16 17 18 19 20 21 22 23 24 16 17 18 19 20 21 22 23 24 25 26 18 19 20 21 22 23 24 01/22 Questions Due 02/02 Add/Deletes Due	11	12	13	14	15	16	17	7	9	10	11	12	13	14	15	13	14	15	16	17	18	19	11	12	13	14	15	16	17				•	, or iipa	, Due	
	18	19	20	21	22	23	24	4	16	17	18	19	20	21	22	20	21	22	23	24	25	26	18	19	20	21	22	23	24	0.	1/22	Ques	stions			
1	25	26	27	28	29	30		$\dashv$	23	24	25	26	27	28	29	27	28	29	30		1		25	26	27	28	29	30	31							
																				]													-			
30 31 Combined Funds and CIP									30	31										_															P	
TBD City Council Add/Delete Session #1 05/07 Questions Due	I	-																																		
TBD City Council Add/Delete Session #2 05/13 Add/Deletes Due																																				
TBD Card Council Adoption of Tax Rate, General 05/17 Co-Sponsorships Due					of Tax R	Rate, G	Gener	al																						0	5/17	Co-S	ponso	orships	Due	
Fund, and CIP Budgets	runα, a	Fund, and CIP Budgets														ال							_							l						

Date	Description	Combined Funds (CF)	Capital Improvement Program (CIP)
Thursday, August 27, 2020	School Board Retreat/Work Session		r rogram (on /
August/September 2020	School Board Preliminary Two-by-Two Meetings with Superintendent and CFO Begin on Combined Funds (CF) School Board Two-by-Two Meetings with Superintendent and Executive Director Begin on	х	х
Monday, September 7, 2020	Capital Improvement Program (CIP)  Labor Day: ACPS Schools and Administrative Offices Closed		
Monday, Coptombol 1, 2020	School Board Work Session:		
Thursday, September 10, 2020	Budget Calendar, Budget Process Resolution, Rules of Engagement, CF and CIP Budget Priorities, Discussion of CIP Format	Х	Х
Thursday, September 17, 2020	Regular School Board Meeting: Adoption of the Budget Calendar, Budget Process Resolution, Rules of Engagement	Х	Х
Thursday, September 17, 2020	School Board Work Session: Fiscal Forecast, High School Project	Х	Х
Monday, September 28, 2020	City Council/School Board Subcommittee Meeting		
Thursday, October 1, 2020	Regular School Board Meeting: Adoption of the CF and CIP Budget Priorities	Х	Х
Thursday, October 1, 2020	Public Hearing on the FY 2022 CF and FY 2022-2031 CIP Budgets	Х	X
Thursday, October 15, 2020	Regular School Board Meeting		
Monday, October 19, 2020	Community Forum on the FY 2022 CF and FY 2022-2031 CIP Budgets	X	X
Monday, October 26, 2020	City Council/School Board Subcommittee Meeting		
Thursday, October 29, 2020	Regular School Board Meeting		
November 2020 (Estimate)	City Manager Proposed Guidance and Revenue Outlook	X	X
Thursday, November 12, 2020	Regular School Board Meeting: Presentation of the Superintendent's Proposed FY 2022-2031 CIP Budget (During Regular School Board Meeting)		х
Monday, November 16, 2020	School Board CIP Work Session #1 and CF Employee Compensation	Х	Х
Tuesday, November 17, 2020	City Council/School Board Joint Work Session on FY 2022-2031 CIP Budget		X
Tuesday, November 17, 2020	School Board Deadline to Submit Questions on the CIP Budget		X
Friday, November 20, 2020	Staff Deadline to Publicly Post Responses to School-Board Questions on the CIP Budget		х
Monday, November 23, 2020	Special Called School Board Meeting: Public Hearing on the FY 2022-2031 CIP Budget		Х
Monday, November 23, 2020	City Council/School Board Subcommittee Meeting		
Monday, November 23, 2020	School Board CIP Work Session #2		X
Wednesday, November 25 - Friday, November 27, 2020	Thanksgiving Holiday: ACPS Schools and Administrative Offices Closed		
Tuesday, December 1, 2020	School Board Deadline to Submit CIP Add/Delete Requests to Staff (Due by Noon)		Х
Thursday, December 3, 2020	Regular School Board Meeting		
Friday, December 4, 2020	Staff Deadline to Compile CIP Add/Delete Log and Submit Back to School Board for Co-Sponsorships (Due by Noon)		Х
Monday, December 7, 2020	School Board Deadline to Submit CIP Add/Delete Co-Sponsorships to Staff (Due by Noon)		х
Tuesday, December 8, 2020	Staff Deadline to Compile CIP Add/Delete Co-Sponsorships, Publicly Post Co- Sponsorships, and Publicly Post Updated Superintendent's Recommendations		х
Wednesday, December 9, 2020	School Board CIP Add/Delete Work Session #1		Х
Wednesday, December 9, 2020	School Board Two-by-Two Meetings with Superintendent and CFO Begin on CF	X	
Tuesday, December 15, 2020	School Board CIP Add/Delete Work Session #2		Х
Thursday, December 17, 2020	Regular School Board Meeting: Adoption of the FY 2022-2031 CIP (During Regular School Board Meeting) Presentation of FY 2020 CAFR	Х	Х
Monday, December 21, 2020 - Friday, January 1, 2021	Winter Break: ACPS Schools and Administrative Offices Closed		
Thursday, January 7, 2021	Regular School Board and Organizational Meeting: Presentation of the Superintendent's Proposed FY 2022 CF Budget (During Regular School Board Meeting)	Х	
Thursday, January 14, 2021	School Board CF Work Session #1	Х	
Monday, January 18, 2021	Martin Luther King Day: ACPS Schools and Administrative Offices Closed		
Thursday, January 21, 2021	Regular School Board Meeting		
Thursday, January 21, 2021	Public Hearing on the FY 2022 CF Budget	Х	
Friday, January 22, 2021	School Board Deadline to Submit Questions on the FY 2022 CF Budget (Due by Noon)	Х	
Monday, January 25, 2021	City Council/School Board Subcommittee Meeting		
Thursday, January 28, 2021	School Board CF Work Session #2	Х	
Friday, January 29, 2021	Staff Deadline to Publicly Post Responses to School-Board Questions on the FY 2022 CF Budget	Х	

Date	Description	Combined Funds (CF)	Capital Improvement Program (CIP)		
Tuesday, February 2, 2021	School Board Deadline to Submit CF Add/Delete Requests to Staff (Due by Noon)	Х			
Thursday, February 4, 2021	Regular School Board Meeting				
Thursday, February 4, 2021	Public Hearing on the FY 2021 CF Budget	X			
Friday, February 5, 2021	Staff Deadline to Compile CF Add/Delete Log and Submit Back to School Board for Co- Sponsorships	Х			
Monday, February 8, 2021	School Board Deadline to Submit CF Add/Delete Co-Sponsorships to Staff (Due by Noon)	Х			
Tuesday, February 9, 2021	Staff Deadline to Compile CF Add/Delete Co-Sponsorships, Publicly Post Co- Sponsorships and Publicly Post Updated Superintendent's Recommendations	Х			
Wednesday, February 10, 2021	School Board CF Add/Delete Work Session #1	Х			
Monday, February 15, 2021	President's Day: ACPS Schools and Administrative Offices Closed				
Tuesday, February 16, 2021 (Estimate)	City Manager Presents the City of Alexandria's FY 2022 Proposed Budget	Χ	X		
Tuesday, February 16, 2021	School Board CF Add/Delete Work Session #2	Х			
Thursday, February 18, 2021	Regular School Board Meeting: Adoption of the FY 2022 CF Budget (During Regular School Board Meeting)	X			
Monday, February 22, 2021	City Council/School Board Subcommittee Meeting				
Thursday, March 4, 2021	Regular School Board Meeting				
Thursday, March 04, 2021 (Estimate)	City Council/School Board Joint Work Session on the FY 2022 CF and FY 2022-2031 CIP Budgets	Х	х		
Tuesday, March 9, 2021 (Estimate)	City Council Introduces Tax rate Ordinance and Sets Maximum Tax Rate	Х	Х		
Friday, March 12, 2021 (Estimate)	City Council Advertises Effective Tax Rates	X	Х		
Thursday, March 18, 2021	Regular School Board Meeting				
Monday, March 22, 2021	City Council/School Board Subcommittee Meeting				
Monday, March 29 - Friday, April 2, 202	1 Spring Break: ACPS Schools and Administrative Offices Closed				
Thursday, April 8, 2021	Regular School Board Meeting				
Thursday, April 22, 2021	Regular School Board Meeting				
Monday, April 26, 2021	City Council/School Board Subcommittee Meeting				
April 2021 (Estimate)	City Council Add/Delete Session #1	Х	Х		
April 2021 (Estimate)	City Council Add/Delete Session #2	Х	Х		
April 2021 (Estimate)	City Council Adoption of Tax Rate, FY 2022 General Fund, and FY 2022-2031 CIP Budgets	Х	х		
Thursday, May 6, 2021	Regular School Board Meeting: Superintendent's Adjusted Proposed Budget on the FY 2022 CF and FY 2022-2031 CIP Budgets	Х	х		
Thursday, May 6, 2021	School Board CF and CIP Work Session	Х	Х		
Friday, May 7, 2021	School Board Deadline to Submit Questions on the FY 2022 CF and FY 2022-2031 CIP Budgets (Due by Noon)	Х	х		
Tuesday, May 11, 2021	Staff Deadline to Publicly Post Responses to School-Board Questions on the FY 2022 CF and FY 2022-2031 CIP Budgets	Х	х		
Thursday, May 13, 2021	School Board Deadline to Submit CF and CIP Add/Delete Requests to Staff (Due by Noon)	Х	х		
Friday, May 14, 2021	Staff Deadline to Compile CF and CIP Add/Delete Log and Submit Back to School Board for Co-Sponsorships	Х	х		
Monday, May 24, 2021	City Council/School Board Subcommittee Meeting				
Monday, May 17, 2021	School Board Deadline to Submit CF and CIP Add/Delete Co-Sponsorships to Staff (Due by Noon)	Х	х		
Wednesday, May 19, 2021	Staff Deadline to Compile CF and CIP Add/Delete Co-Sponsorships, Publicly Post Co- Sponsorships and Publicly Post Updated Superintendent's Recommendations	Х	х		
Thursday, May 20, 2021	Regular School Board Meeting				
Thursday, May 20, 2021	School Board CF and CIP Add/Delete Work Session #1	Х	Х		
Thursday, May 20, 2021	Public Hearing on the FY 2022 CF and FY 2022-2031 CIP Budgets	X	X		
Thursday, May 27, 2021	School Board CF and CIP Add/Delete Work Session #2, If Needed	Х	Х		
Monday, May 31, 2021	Memorial Day: ACPS Schools and Administrative Offices Closed				
Thursday, June 3, 2021	Regular School Board Meeting: Adoption of the Final FY 2022 CF and FY 2022-2031 CIP Budgets (During Regular School Board Meeting)	Х	Х		
Thursday, June 17, 2021	Regular School Board Meeting				
Monday, June 28, 2021	City Council/School Board Subcommittee Meeting				