## ACPS 2020 Scorecard

| Objective | Key Performance Indicator | Baseline |  |  |  | 2016-17 |  | $\begin{aligned} & \text { 2017-18 } \\ & \text { ACTUAL } \end{aligned}$ | $\begin{aligned} & \text { 2018-19 } \\ & \text { ACTUAL } \end{aligned}$ | $\begin{gathered} 2020 \\ \text { TARGET } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2012-13 | 2013-14 | 2014-15 | 2015-16 | TARGET | ACTUAL |  |  |  |
| 1.1 Educational Excellence <br> ACPS will regularly assess and respond to the needs, interests, and abilities of individual students. | 1.1.1 PALS \% above the benchmark on fall Kindergarten assessment | 84\% | 87\% | 84\% | 82\% | 88\% | 78\% |  |  | 91\% |
|  | 1.1.2 \% of fall-identified $K$-2 students who meet the PALS spring benchmark assessment | 41\% | 36\% | 35\% | 36\% | 49\% | 38\% |  |  | 63\% |
|  | 1.1.3 \% of students passing the third grade Reading SOL assessment | 70\% | 64\% | 75\% | 75\% | 76\% | 70\% |  |  | 82\% |
|  | 1.1.4 \% of students in Grades 6 -12 with Individual Career and Academic Plans (ICAP's) [1] | 94\% | 84\% | 95\% | 100\% | 100\% | 100\% |  |  | 100\% |
|  | 1.1.5 Advanced Placement \& Dual Enrollment: |  |  |  |  |  |  |  |  |  |
|  | \% of students taking an AP assessment (gr 10, 11, 12) | 38\% | 40\% | 38\% | 31\% | 41\% | 33\% |  |  | 44\% |
|  | $\%$ of AP scores earning ' 3 ', 4', or '5' | 58\% | 62\% | 55\% | 57\% | 60\% | 61\% |  |  | 63\% |
|  | \% of students taking a dual-enrollment class | 6\% | 7\% | 8\% | 10\% | 10\% | 10\% |  |  | 13\% |
|  | 1.1.6 Algebra by $8^{\text {th }}$ Grade: |  |  |  |  |  |  |  |  |  |
|  | A. \% of participation in Algebra l by end of Grade 8 | 84\% | 87\% | 96\% | 90\% | 91\% | 94\% |  |  | 94\% |
|  | B. \% pass on Algebra/Geometry for Grade 8 students | 58\% | 73\% | 67\% | 70\% | 72\% | 67\% |  |  | 80\% |
|  | 1.1.7 Overall SOL Pass Rate: |  |  |  |  |  |  |  |  |  |
|  | A. Reading | 67\% | 66\% | 71\% | 73\% | 74\% | 71\% |  |  | 81\% |
|  | B. Math | 63\% | 64\% | 69\% | 68\% | 72\% | 66\% |  |  | 80\% |
|  | C. History | 78\% | 76\% | 77\% | 77\% | 81\% | 76\% |  |  | 87\% |
|  | D. Science | 68\% | 66\% | 68\% | 69\% | 73\% | 68\% |  |  | 80\% |
|  | E. Writing | 70\% | 71\% | 70\% | 69\% | 76\% | 68\% |  |  | 82\% |
|  | 1.1.8 VA on-time graduation rates for all students. | 86\% | 84\% | 80\% | 82\% | 87\% | 83\% |  |  | 90\% |

## ACPS 2020 Scorecard

1. Academic Excellence and Educational Equity: Every student will be academically successful and prepared for life, work, and college.

| Objective | Key Performance Indicator | Baseline |  |  |  | 2016-17 |  | 2017-18 <br> ACTUAL | 2018-19 ACTUAL | $2020$ <br> TARGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2012-13 | 2013-14 | 2014-15 | 2015-16 | TARGET | ACTUAL |  |  |  |
| 1.2 Achievement Gaps <br> ACPS will target academic achievement gaps and increase positive educational outcomes across race/ ethnicity, income, disability, and language subgroups. | 1.2.1 Standards of Learning Examinations |  |  |  |  |  |  |  |  |  |
|  | \% Pass on Reading SOL - SWD students | 35\% | 36\% | 37\% | 42\% | 48\% | 39\% |  |  | 62\% |
|  | \% Pass on Math SOL - SWD students | 32\% | 30\% | 35\% | 34\% | 45\% | 32\% |  |  | 60\% |
|  | \% Pass on Reading SOL - EL students | 46\% | 45\% | 51\% | 57\% | 57\% | 57\% |  |  | 69\% |
|  | \% Pass on Math SOL - EL students | 51\% | 51\% | 55\% | 55\% | 61\% | 54\% |  |  | 72\% |
|  | \% Pass on Grade 3-5 Reading SOL - all students | 67\% | 66\% | 72\% | 74\% | 74\% | 73\% |  |  | 81\% |
|  | \% Pass on Grade 6-8 Reading SOL - all students | 61\% | 62\% | 67\% | 70\% | 70\% | 70\% |  |  | 78\% |
|  | \% Pass on TCW Reading SOL - all students | 85\% | 82\% | 79\% | 79\% | 86\% | 69\% |  |  | 89\% |
|  | \% Pass on Grade 3-5 Reading SOL - Black/Hispanic students | 57\%/53\% | 54\%/52\% | 65\%/59\% | 68\%/60\% | 67\%/64\% | 66\%/63\% |  |  | 76\%/74\% |
|  | \% Pass on Grade 6-8 Reading SOL - Black/Hispanic students | 51\%/51\% | 53\%/49\% | 59\%/53\% | 61\%/55\% | 63\%/60\% | 63\%/56\% |  |  | 73\%/71\% |
|  | \% Pass on Grade 3-5 Math SOL - all students | 65\% | 66\% | 70\% | 70\% | 73\% | 69\% |  |  | 80\% |
|  | \% Pass on Grade 6-8 Math SOL - all students | 57\% | 64\% | 68\% | 71\% | 70\% | 70\% |  |  | 78\% |
|  | \% Pass on Grade 3-5 Math SOL - Black/Hispanic students | 56\%/51\% | 58\%/55\% | 62\%/60\% | 66\%/58\% | 67\%/64\% | 64\%/57\% |  |  | 76\%/74\% |
|  | \% Pass on Grade 6-8 Math SOL - Black/Hispanic students | 47\%/48\% | 54\%/52\% | 61\%/55\% | 60\%/57\% | 63\%/61\% | 60\%/55\% |  |  | 73\%/72\% |
|  | \% Pass on TCW Math SOL - all students | 66\% | 60\% | 66\% | 59\% | 71\% | 54\% |  |  | 79\% |
|  | 1.2.2 Average SAT Total Score |  |  |  |  |  |  |  |  |  |
|  | A. Black | N/A | N/A | N/A | N/A | Baseline Year | 938 |  |  | TBD |
|  | B. Hispanic | N/A | N/A | N/A | N/A | Baseline Year | 891 |  |  | TBD |
|  | C. White | N/A | N/A | N/A | N/A | Baseline Year | 1154 |  |  | TBD |

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1. Academic Excellence and Educational Equity: Every student will be academically successful and prepared for life, work, and college.


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| Objective | Key Performance Indicator | Baseline |  |  |  | 2016-17 |  | 2017-18 <br> ACTUAL | $\begin{aligned} & \text { 2018-19 } \\ & \text { ACTUAL } \end{aligned}$ | $\begin{gathered} 2020 \\ \text { TARGET } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2012-13 | 2013-14 | 2014-15 | 2015-16 | TARGET | ACTUAL |  |  |  |
|  | 1.3.3 Disproportionality between SWD identification and enrollment - Black students | 6\% | 5\% | 5\% | 6\% | 3\% | 8\% |  |  | $\leq 2 \%$ |
|  | 1.3.4 Drop-Out Rates |  |  |  |  |  |  |  |  |  |
|  | \% Dropout Rate - All students | 11\% | 9\% | 12\% | 11\% | 9\% | 12\% |  |  | 6\% |
|  | \% Dropout Rate - SWD students | 10\% | 17\% | 15\% | 8\% | 12\% | 8\% |  |  | 9\% |
|  | \% Dropout Rate - Black/Hispanic students | 10\%/15\% | 8\%/14\% | 9\%/21\% | 7\%/19\% | 7\%/14\% | 7\%/22\% |  |  | 4\%/11\% |
|  | \% Dropout Rate - EL students | 18\% | 19\% | 26\% | 23\% | 17\% | 22\% |  |  | 12\% |
|  | 1.3.5 Participation in Algebra I by end of Grade 8 |  |  |  |  |  |  |  |  |  |
|  | White students | 89\% | 91\% | 94\% | 95\% | 93\% | 98\% |  |  | 96\% |
|  | Black students | 81\% | 82\% | 86\% | 87\% | 87\% | 90\% |  |  | 90\% |
|  | Hispanic students | 83\% | 86\% | 94\% | 89\% | 90\% | 95\% |  |  | 93\% |
|  | SWD | 58\% | 53\% | 51\% | 50\% | 63\% | 55\% |  |  | 73\% |
|  | EL | 71\% | 63\% | 90\% | 81\% | 80\% | 90\% |  |  | 86\% |
| 1.4 Educational Equity ACPS will provide each student with opportunities to be challenged and supported regardless of his/her background and abilities. | 1.4.1 \% of youth who are no longer in secondary school, had IEPs in effect at the time they left school, and were: [2] |  |  |  |  |  |  |  |  |  |
|  | A. Enrolled in higher education within one year of leaving high school. | 34\% | 30\% | 32\% | 39\% | 34\% | 32\% |  |  | 37\% |
|  | B. Enrolled in higher education or competitively employed within one year of leaving high school. | 57\% | 63\% | 66\% | 78\% | 70\% | 74\% |  |  | 76\% |
|  | C. Enrolled in higher education or in some other postsecondary education or training program; or competitively employed or in some other employment within one year of leaving high school. | 80\% | 75\% | 77\% | 84\% | 81\% | 82\% |  |  | 87\% |

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1. Academic Excellence and Educational Equity: Every student will be academically successful and prepared for life, work, and college.

| Objective | Key Performance Indicator | Baseline |  |  |  | 2016-17 |  | 2017-18 <br> ACTUAL | 2018-19 <br> ACTUAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2012-13 | 2013-14 | 2014-15 | 2015-16 | TARGET | ACTUAL |  |  |  |
|  | 1.4.2 \% of families and community members reporting that ACPS provides each student opportunities to be challenged and supported (annual survey) |  |  |  |  |  |  |  |  |  |
|  | A. Families of Black students <br> B. Families of Hispanic students <br> C. Families of White students <br> D. Families of EL students <br> E. Families of SWD students <br> F. Families of TAG students | N/A | N/A | N/A | $\begin{aligned} & 80 \% \\ & 81 \% \\ & 70 \% \\ & 87 \% \\ & 68 \% \\ & 70 \% \end{aligned}$ | $\begin{aligned} & 82 \% \\ & 83 \% \\ & 73 \% \\ & 88 \% \\ & 71 \% \\ & 73 \% \end{aligned}$ | 74\% <br> 76\% <br> 67\% <br> 88\% <br> 64\% <br> 73\% |  |  | $\begin{aligned} & 87 \% \\ & 88 \% \\ & 80 \% \\ & 91 \% \\ & 79 \% \\ & \hline 80 \% \end{aligned}$ |
|  | 1.4.3 \% of parents with a child receiving special education services who report that schools facilitated parent involvement as a means of improving services and results of children with disabilities [3] | 61\% | 87\% | 64\% | 79\% | 81\% | 70\% |  |  | 87\% |
| 1.5 Teacher Resources and Supports <br> ACPS will make available to each teacher the resources and supports needed to provide an outstanding education for each and every student, differentiated according to the student's learning style and background. | 1.5.1 TELL Survey: Teachers have sufficient access to appropriate materials. | No Survey | 68\% | No Survey | 75\% | N/A | No Survey |  |  | 77\% |
|  | 1.5.2 TELL Survey: Sufficient resources are available for professional development in my school. | N/A | 67\% | No Survey | 73\% | N/A | No Survey |  |  | 76\% |

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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2012-13 | 2013-14 | 2014-15 | 2015-16 | TARGET | ACTUAL | ACTUAL | ACTUAL | TARGET |
| 1.6 Early Childhood Education <br> ACPS will continue to participate with the Early Care and Education Work Group to create an early care and education (ECE) system focused on improved access, quality, and public awareness of ECE services available for children and families. | 1.6.1 \% of students who participate in early childhood programs the year prior to entering ACPS kindergarten classrooms (based on analysis of kindergarten registration forms) | N/A | 76\% | 73\% | 76\% | 76\% | 77\% |  |  | 82\% |
| 1.7 Adult Education and Services for Adult English Language Learners In pursuit of its desire to <br> 1.7.1 \% of Adult English language learners meeting the provide life-long learning Virginia state target of Educational Functional Gains in opportunities, ACPS will reading, writing, listening, and speaking English (as facilitate English-language measured by Best Plus and the Futures Placement education programs in support assessments). of individual economic advancement and civic engagement in Alexandria. |  | 60\% | 47\% | 51\% | 58\% | 49\% | 50\% |  |  | 58\% |
| 1.8 Alternative Education ACPS will create or expand alternative education strategies and programs that will respond to individual learning styles, minimize out of school suspensions, and improve opportunities for all students. | 1.8.1 Number of students enrolled in Alternative Programs. |  |  |  |  |  |  |  |  |  |
|  | A. Chance for Change | N/A | N/A | N/A | 34 | 40 | 51 |  |  | 50 |
|  | B. TCW Satellite Campus | N/A | N/A | N/A | 44 | 75 | 71 |  |  | 105 |
|  | 1.8.2 Number of suspensions after placement in Alternative Program: |  |  |  |  |  |  |  |  |  |
|  | A. Chance for Change | N/A | N/A | N/A | 38 | 30 | 33 |  |  | 15 |
|  | B. TCW Satellite Campus | N/A | N/A | N/A | 0 | 0 | 11 |  |  | 0 |

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| Objective | Key Performance Indicator | Baseline |  |  | 2016-17 |  |  | 2017-18 | 2018-19 | 2020 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2012-13 | 2013-14 | 2014-15 | 2015-16 | TARGET | ACTUAL | ACTUAL | ACTUAL | TARGET |
| 1.9 Cultural Competence and an Atmosphere of Respect ACPS will implement practices that maximize the benefits of | 1.9.1 \% of faculty TELL survey results and student Developmental Assets survey results reflecting positive answers by respondents about indicators of organizational culture. |  |  |  |  |  |  |  |  |  |
| gender-identity, and ethnic diversity within the student body to ensure optimal levels | A. Faculty: TELL Survey [4] | No Survey | 57\% | No Survey | 67\% | N/A | No Survey |  |  | 70\% |
| and that engage every student in a respectful school environment. | B. Students: Developmental Assets survey [5] | No Survey | 55\% | No Survey | 60\% | N/A | No Survey |  |  | 64\% |
| 1.10 Civic Engagement and Civic Responsibility |  |  |  |  |  |  |  |  |  |  |
| ACPS will engage with its students in an atmosphere conducive to mutual respect, civic engagement, and good citizenship. | 1.10.1 Young person serving in the community one hour per week (Developmental Assets survey). | No Survey | 46\% | No Survey | 40\% | N/A | No Survey |  |  | 60\% |
| 1.11 Ethics and Behaviors for Success <br> ACPS will set expectations for the habits and behaviors students need to succeed and | 1.11.1 \% of schools implementing a positive behavior intervention and supports system, including Responsive Classroom and restorative practices, which foster positive and respectful learning environments within the school as a learning community. | 71\% | 59\% | 82\% | 100\% | 94\% | 100\% |  |  | 100\% |
| will lay the foundations for student explorations of ethical conduct. | 1.11.2 Perceptions on the TELL Survey of the schools as a positive and engaging environment for learning. [6] | No Survey | 74\% | No Survey | 79\% | N/A | No Survey |  |  | 81\% |

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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2012-13 | 2013-14 | 2014-15 | 2015-16 | TARGET | ACTUAL | ACTUAL | ACTUAL | TARGET |

## Footnotes:

[1] Data collected from different sources each year.
[2] Data source (VDOE Special Education Performance Report) lags by one year.
[3] Data source (VDOE Special Education Performance Report) lags by one year.
[4] Strongly agree + agree on question Q7.1b: "There is an atmosphere of trust and mutual respect in this school."
 [6] Strongly agree + agree on question Q10.6 "Overall, my school is a good place to work and learn."

