

*Enhanced Continuity of Learning Plan 4.0:*

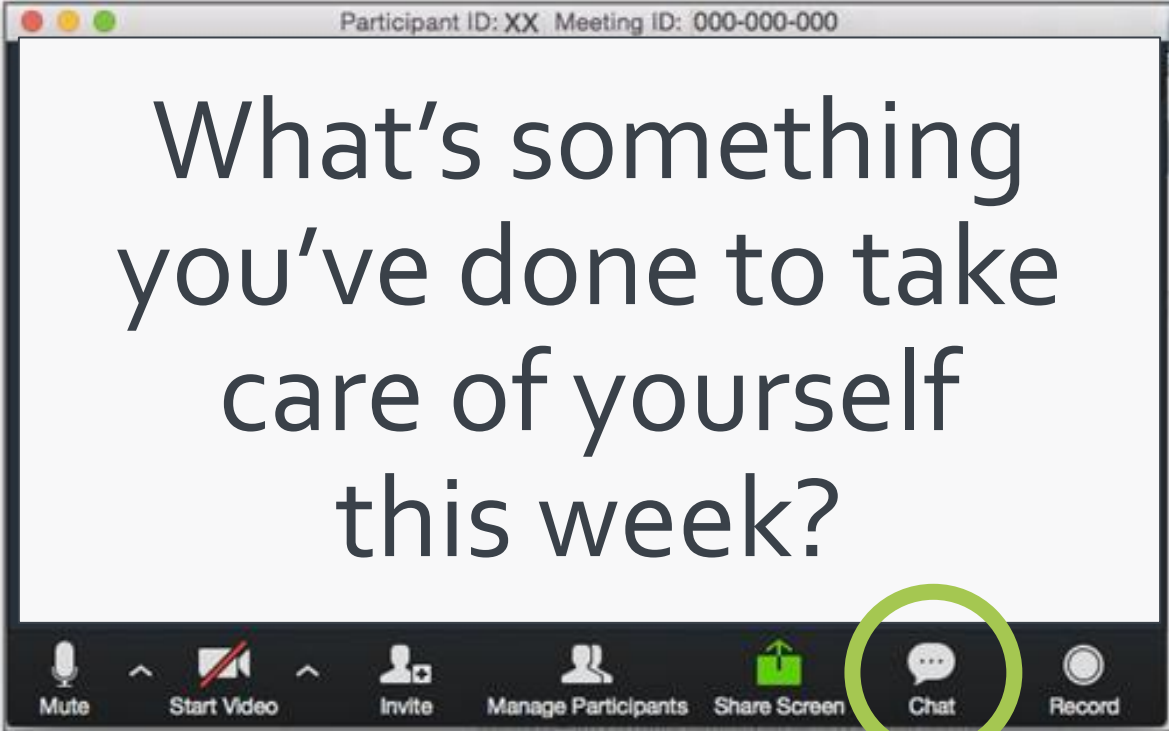
# *Reimagining Schools*

*Wednesday, July 15th*



**EVERY STUDENT SUCCEEDS**

# Welcome! Let's start with a check-in

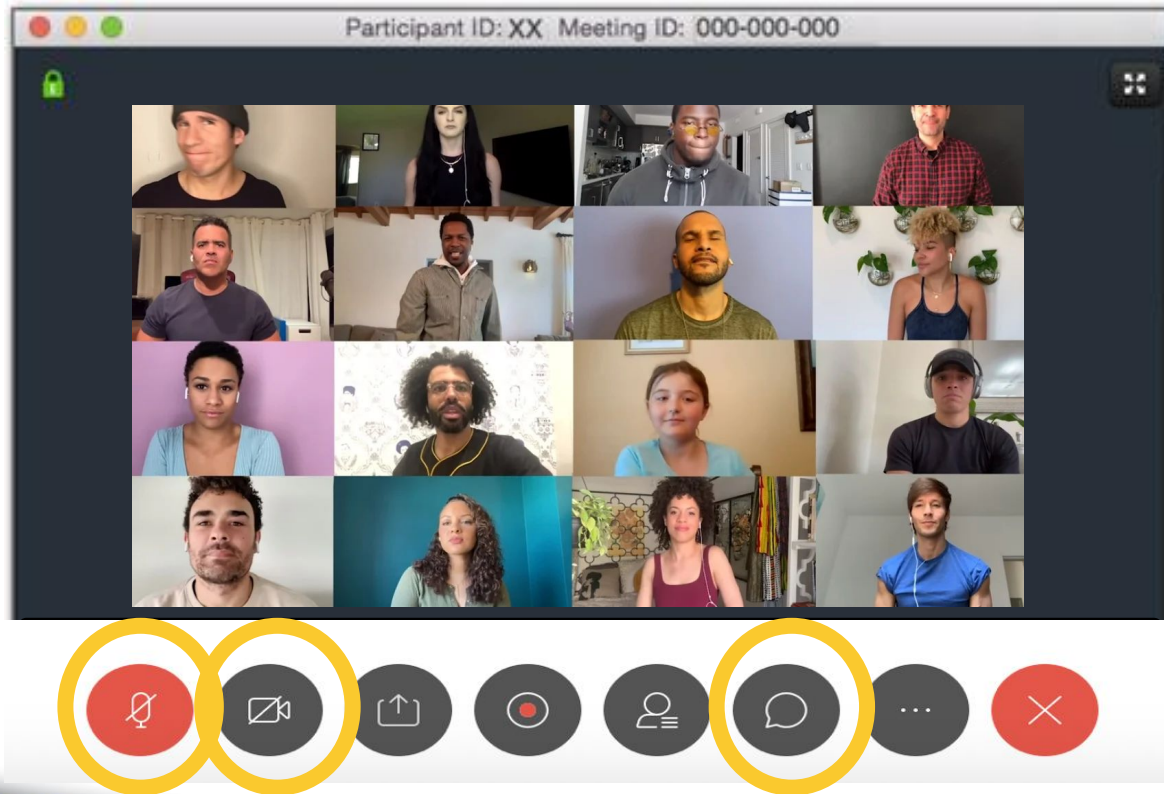


Participant ID: XX Meeting ID: 000-000-000

What's something  
you've done to take  
care of yourself  
this week?

Mute Start Video Invite Manage Participants Share Screen Chat Record

The image shows a Zoom meeting window. The title bar at the top displays 'Participant ID: XX Meeting ID: 000-000-000'. The main content area contains the text 'What's something you've done to take care of yourself this week?'. At the bottom, there is a toolbar with icons for Mute, Start Video, Invite, Manage Participants, Share Screen, Chat, and Record. The 'Chat' icon is highlighted with a green circle.



- Keep yourself on mute unless you're speaking
- Keep your video on if possible - We'd love to see you!
- Use the chat to ask questions
- Prepare to engage!
  - Tabs closed
  - Share ideas
  - Bias to action

# What are we accomplishing in this Sprint?



We initiated **Cross Functional Planning Teams**, expanding the cohort of leaders and staff who are involved in discussion, analysis and decision making. Through this we reviewed essential questions and identified key decisions to be made.

- ❑ We will **evaluate scheduling** options that align to each of the models, highlighting implications, and considerations across financial, operational, staffing, safety, etc. This will prepare us to design **prototypes** for discussion with school leaders, community members, and Thought Partners.
- ❑ Our teams will review **Staff and Family Survey Data** to build a deeper understanding of needs and requirements for reopening models.



- Schedule Guidance + Instructional Models
- Initial Budget Analysis
- Prioritized Policies and Processes to be Addressed
- Draft Action Plans + Prototypes for Feedback

# Today at a Glance

## This Zoom

*Now to ~ 10am*

- Family + Staff Survey Results (Clint, Accountability)
- Small Group Data Review through a modified Ladder of Inference
- Preview of Next Week + Outputs



## CFPT Zoom

*~ 10 am to 11 am*

- Continue through Workbook
- Focus on Core Area Guidance + Decisions for Schedule Prototypes

**\*Reminder:** please upload your Zoom Recordings into the Google Doc. Sahar is here to assist you if you have any questions.

# Survey Data Walkthrough from Clinton Page

# Survey – Participation Summary

## Historic Participation Rates

### 11,852 Family Survey Responses

- Historic participation rates within all groups
- Continued reduction in underrepresentation while work remains to fully eliminate (Hispanic/Latino -16% pts and Black/African American -6% pts)

### 2,077 Staff Survey Responses

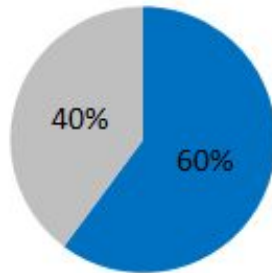
- Estimated response rate of 85% of all staff.
- Lower response rates in transportation (25%) and facilities/maintenance (18%)

### Survey Limitations

- Unique needs and attributes of non-respondents is possible.
- In rapidly changing environment stakeholder perceptions may also change quickly.
- Survey is only one data collection source and needs to be balanced with all other available data.

# Current Family Preference

## Family Preference Between Two Reopening Models



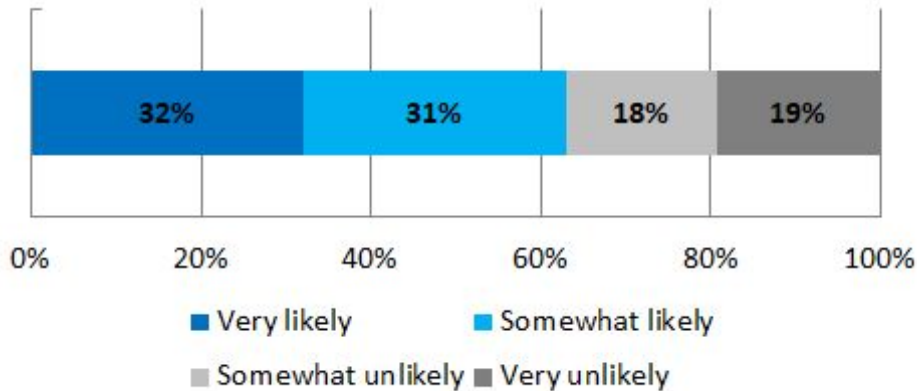
- A Hybrid Approach: Partial virtual learning and partial in-school instruction following state health orders, social distancing and social gathering guidelines
- A Fully Virtual Approach: 100% virtual learning with refinements based on feedback from students, staff and families regarding distance learning in March through June

- A majority of family survey respondents currently prefer the Hybrid Approach.
- White families (72%) were most likely to prefer the Hybrid Model compared with Hispanic/Latino (53%) and Black/African American (48%) families.
- PreK-2 (65%) and grades 9-12 (63%) families were more in favor of the Hybrid Approach compared to grades 3-5 (58%) and 6-8 (54%).



# Current Staff Return On-Site

Likelihood that Staff will Return to Work On-Site



- 63% of staff survey respondents currently feel it is somewhat to very likely they return to work on-site this fall
- Highest likelihood of return were seen within support staff (73%) with school-based licensed staff (60%) and central office staff (60%).
- No large differences were seen across staff grade-bands with all falling within three percentage points of each other.

# Top Factors Influencing Family and Staff

Factors Influencing Reopening Preferences/Likelihood to Return to Work On-Site			
<u>Families- Top 5 factors</u>	<u>Families</u>	<u>Staff- Top 5 factors</u>	<u>Staff</u>
My child's physical health and safety	56%	Personal physical health and safety	63%
My child's engagement in learning	33%	My family's physical health and safety	54%
My family's physical health and safety	32%	Student needs	39%
My child's social needs	28%	Personal mental health needs (e.g., stress, anxiety)	25%
My child's mental health needs (e.g., stress, anxiety)	20%	Childcare needs	17%

- Both family and staff reported **physical health and safety as the top factor** in their current decision-making. Family and staff also both reported the **learning and needs of students** as primary drivers in decision making.
- Family responses did vary based on model preference with families selecting the **Hybrid Approach prioritizing learning (50%) and social needs (44%)** of students where families selecting the **Fully Virtual Approach overwhelmingly cited their student's physical health and safety (87%)**.
- Factors for **staff varied slightly by position category**, with support staff and other staff reporting financial considerations among the top five.

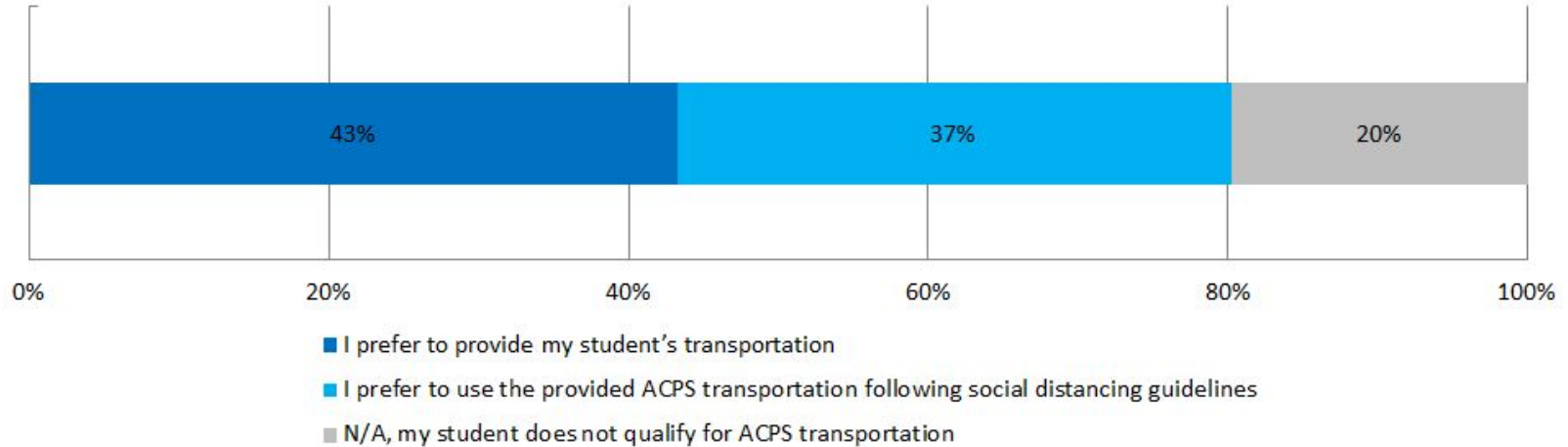
# Support of Safety Measures

<b>Support of Safety Measures</b>		
<b>Percentage in support of:</b>	<b>Families</b>	<b>Staff</b>
Wearing a face mask	88%	90%
Participating in on-site temperature checks	93%	93%
Using hand sanitizer regularly	95%	96%
Participating in regular hand washing	97%	97%
Using disinfectant wipes on surfaces	96%	95%
Maintaining social distancing	93%	93%
Limited classroom seating to maintain social distancing	92%	-
Students having meals in the classroom instead of the cafeteria	88%	64%
Personally ensuring students and staff follow all safety measures	-	86%

- A vast majority of families and staff reported strong support for safety measures.
- Students having meals within classrooms was the least supported measure by staff (64%).
- Mask-wearing was supported at equivalent rates (88% to 95%) across grade-level bands across family and staff respondents. .

# Current Family Transportation Plans

## Transportation Needs for All Families



- 37% of all family responses report current plans to use ACPS transportation with no difference in ratio between all respondents and those selecting the Hybrid Approach.

# Small Group Breakouts Data Review Protocol

- **First:** What do you **see** in the data?
- **Then:** What **questions** does this bring up for you?
- **Finally:** What **implications** do this have on our schedule or to your Core Area?


"I notice that 60% of families selected \_\_\_\_."

"I wonder why..."

"This makes me think we might..."

*\*Helpful Hint: Stay low on the Ladder of Inference first. Don't jump to assumptions, conclusions, or action too quickly!\**

# Whole Group Debrief



Participant ID: XX Meeting ID: 000-000-000

What is **one thing** you are still thinking about after reviewing the data?

Mute Start Video Invite Manage Participants Share Screen Chat Record

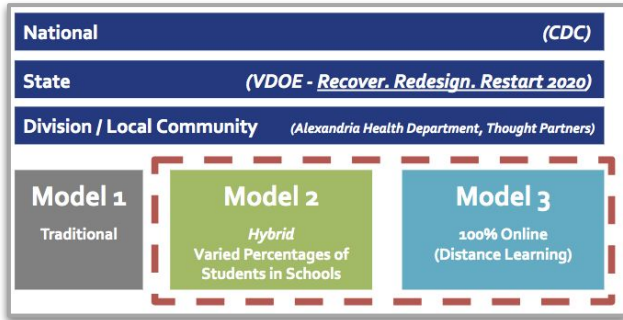
The image shows a Zoom meeting window. At the top, it displays 'Participant ID: XX Meeting ID: 000-000-000'. The main content area contains the question: 'What is one thing you are still thinking about after reviewing the data?'. The word 'one' is bolded. At the bottom, there is a toolbar with icons for Mute, Start Video, Invite, Manage Participants, Share Screen, Chat, and Record.

# Where we've been & where we're headed

Which Sprint?	What goes into our Final Report?	Aligned Deliverable	What does it communicate?	What's the level of specificity?
<b>Sprint 1</b>	Benefits & Risks for each Model	<a href="#">Synthesized Benefits and risks for all teams</a>	Aligning w/in and across teams as we prepare to make larger decisions for reopening	Division-level
<b>Sprint 1</b>	Key Decisions for each Focus Area	<a href="#">Workbooks section I &amp; II</a>	Clarifying decisions and dependencies w/in and across teams as we begin building our schedule	Division-level
<b>Sprint 2</b> 07/06 - 07/17	Informs Schedule Guidance & Prototypes	Community Survey	Pulse-check to gauge what prototypes we must build in Sprint 2, and community felt needs across Models	Division-level
<b>Sprint 2</b> 07/06 - 07/17	Schedule Guidance for each Model	<a href="#">Schedule Guidance Prototypes</a>	Using what we know about facility and transportation capacity, begin designing schedule guardrails and planning guidance for ES + Secondary	Division-level
<b>Sprint 2</b> 07/06 - 07/17	Prototypes & Stakeholder Playbooks	V1 of Playbooks & Schedule Guidance Prototypes	Given our drafted schedule - we share strategies, processes, or potential solutions across Models for various stakeholder groups	Division + school-level + stakeholder-level
<b>Sprint 3 &amp; 4</b> 07/20 - 08/14	Action Steps	VFinal of Playbooks & Schedule Guidance Prototypes → Final Report	Decisions that are "safe enough to" move forward with across or in a given model, and include updated policies and processes aligned to latest and greatest information and stakeholder input.	Division + school-level + stakeholder-level



## Resources + Samples



As CFPTs, we reviewed National and State guidance, as well as dig into [example schedules](#) from [Northern VA divisions](#) (and others).

*These models are tested for feasibility (e.g. staffing, cost, matching family needs).*

## ACPS Schedule Prototypes

STUDENT SCHEDULES: Hybrid		TEACHER SCHEDULES: Hybrid	
DAILY (classes, transitions, start and end times)		DAILY	
WEEKLY Elementary Students		WEEKLY	
Secondary Students			
SYNCHRONOUS	Elementary	Secondary	
ASYNCHRONOUS			
SPECIAL POPULATIONS			
SCHEDULING IDEAS TO EXPLORE	Schedule A (Hybrid)	Schedule C (Hybrid)	
	Schedule B (Virtual)	Schedule D (Virtual)	

Detailed models outlining student instruction and **what** will be expected to support the “school day” and student learning.

## [Stakeholder] Playbooks

Guidance to different stakeholder groups on **how** to implement (tools, division guidance, actions and examples).

*These documents form the foundation for our Comprehensive Reopening Plan.*



# Schedule Prototypes: Design Considerations

	Elementary	Secondary
Hybrid	Schedule A (Hybrid)	Schedule C (Hybrid)
Virtual	Schedule B (Virtual)	Schedule D (Virtual)

- **Days attending?**
  - Number of days in person attending (eg. 2 days a week in-person, 3 days a week virtual)
  - Consecutive days vs alternating days (eg. AB Schedule/AABB Schedule)
  - Students attending the entire SY vs. certain weeks
- **Who attends?**
  - Most students vs all students (eg. extra instruction for specific groups)
  - Entire grades vs some grades? Which students attend on which days? Do some students attend more than others? What do our students need?
- **Synchronous (In person and virtual)**
  - What is prioritized during in-person time?
  - What are the expectations for synchronous and asynchronous time by: grade level, subject
  - Will we adjust what courses are offered such as electives and specials?
- **Asynchronous Guidance (virtual)**
  - What is prioritized during asynchronous time?
  - What is not happening during asynchronous time?
- **Teacher Considerations**
  - Looping with students?
  - Is there a day that no students will be in the building (i.e. teacher planning day)?
  - What teacher hours/contracts should we keep in mind when planning?

# EXAMPLE Staff Mental Health & Wellness

### SUMMARY of FOCUS AREA:

ACPS recognizes this is a stressful situation and that employee communication, education, and training will prioritize the safety and well-being. We will deliberate in developing policies and procedures for changing conditions that impact...

**These come from the 'team set up' section of your workbook**

### CRITERIA FOR SUCCESS:

ACPS supports employee Physical Safety and Emotional Wellbeing through communication, education, and training both in-person and virtually.

### WHAT WE HEARD:

[insert feedback from survey and community conversations]

**Populate with aligned qualitative and quantitative data from surveys and community conversations**

### DIVISION EXPECTATIONS:

- Human Resources and Health Services will provide safety procedures based on the varying situations of employees. Accommodations may include flexible work spaces, which may have implications for departmental and auxiliary...

**Guidelines are rooted in CDC, VDOE, Thought Partners, and guidance you've started creating in your workbooks**

### MUST DOs Campus Action Items:

- space, physical
- Campus leader individual need
- Campus administration of each other, social gathering
- Staff will require training when students should be sent to the clinic, dismissed or virus transmission from surfaces.
- Staff will require training developed by Counseling and Whole Student Wellness. The Schoology Course will be available to campuses through the Back to School Toolkit

**These are decisions you believe schools must make for schools to open successfully. These are actions that individual schools will own during the reopening process**

## SUPPORTING SCHOOL DOCS

Note: Link your supporting documents below

- E.g. Toolkit of Resources
- Safety Procedures guidance

### MAY DOs Division Guidance

- providing trauma Health Services with topics include: staff expectations

**These are decisions you believe are 'nice to have' or 'good to know', and/or are decisions that will be exclusively owned at the division-level. This language will be tweaked, depending on the Focus Area.**



# STEP 1: Reflect on the Models + Schedules we explored

[15 min discussion]

**Insight** “An aha I have is...”


**Wondering** “A question I have is...”

**Action** “A next step I can take is...”

Scheduling Comparison to Northern VA Plans (Updated July 9, 2020)

	Re-Entry Scenario	Days a Week	Who attends?	Sync/Async Guidance	Teacher Considerations (planning day + hours/contracts)
NOVA TRENDS	Hybrid	2 days a week in-person learning	Plans for more in-person time for students in certain populations		
	Virtual	0-5 days a week	Consideration on very specific devices for if/when families can record or enroll in distance learning	Disticts want to add details here based on survey results/feedback from staff, families, students	Monday are dual purpose planning blocks for staff + a 15 min planning time with most districts being well-served today
Arifligion	Hybrid Model "Transition learning (distance learning)"	2 days in person on AAIBB schedule	All students, with a note that additional instruction will be provided for English Language Learners and to accommodate IEP requirements.	Students not participating in in-person learning will be engaged in independent work, not participating in live-stream instruction.	Monday's teacher planning, synchronous, teacher-led small-group interventions and asynchronous distance learning
	Distance Learning	5 days a week	All students, with a note that additional instruction will be provided for English Language Learners and to accommodate IEP requirements.	Times "similar to hybrid mode" <ul style="list-style-type: none"> <li>ESOL: daily sync and async: T, async: M</li> <li>IEP: facilitated by virtual course providers</li> </ul>	Monday's: teacher planning, small group interventions, asynchronous learning time
Distict B Resources	Re-Entry Scenario	Days a Week	Who attends?	Sync/Async Guidance	Teacher Considerations (planning day + hours/contracts)

**Anchor Schedules for Hybrid + 100% Distance Learning**



EVERY STUDENT SUCCEEDS

9

# STEP 2: Set expectations within and across Models

[15 min discussion]

- What can students, staff and/or families expect from ACPS regardless of model?
- In what ways does your **Core Area** support the Hybrid Model and the Virtual Model?

*We will use this information to build our **Scheduling Prototype***

# STEP 3: Confirm Key Decisions + Scheduling Interdependencies

[30 min discussion]

- What is the relationship between this decision and determining scheduling guidance?
- Who owns this decision?
- What information is needed to make a decision or recommendation?

## Questions to Ask Yourself to Understand Interdependency

- Do we need to know the specifics of which hybrid or virtual model ACPS selects to make a decision?
- Would students + families need this information if deciding whether to enroll in hybrid or virtual learning model?
- Does our school staff need this information to know what / when / where / how to perform their job responsibilities?

BUDGET	DO NOW				PREVIEW OF WEDNESDAY	
	Confirm Key Decisions + Scheduling Interdependencies		Identify Who Owns this Decision	List any information needed to make a decision or recommendation.	Build Recommendations: Division Guidance + School Actions	
	<p><b>Interdependent</b> - This decision will impact scheduling OR scheduling will impact this decision.</p> <p><b>Not Interdependent</b> - We can make a decision without knowing the specifics of the schedule</p> <p><b>Not Applicable</b> - This Decision does not apply to this Model</p>		<p>Examples:</p> <ul style="list-style-type: none"> <li>- Our CFPT</li> <li>- Principals</li> <li>- Dept Name / Lead</li> <li>- VA Health Dept</li> </ul>	<p>Example:</p> <ul style="list-style-type: none"> <li>- Number of staff returning</li> <li>- Number of families needed technology assistance</li> <li>- List of students attending each day schedule day</li> </ul>		
DECISION ( <a href="#">from here</a> )	HYBRID	VIRTUAL	OWNER	INFORMATION NEEDED	Recommended Division Guidance	Recommended School Actions
DECISION: Funding constraint driving active management of spending constraints			<p><b>For many of these decisions, you are the owner.</b></p>	<p><b>Who is responsible for getting the data? And when will it be available?</b></p>		
DECISION: Are there restrictions on how schools/depts are to spend their budget? What is the expectation?						
DECISION: How does this						

**These were pulled from from your discussion last week. Feel free to add more, combine existing or delete if N/A.**

# Upcoming Board Meeting - At a Glance

1. Scheduling Guidance
2. Survey Review
3. Community Chats & Upcoming Engagement Activities

*Enhanced Continuity of Learning Plan 4.0:*

# *Reimagining Schools*

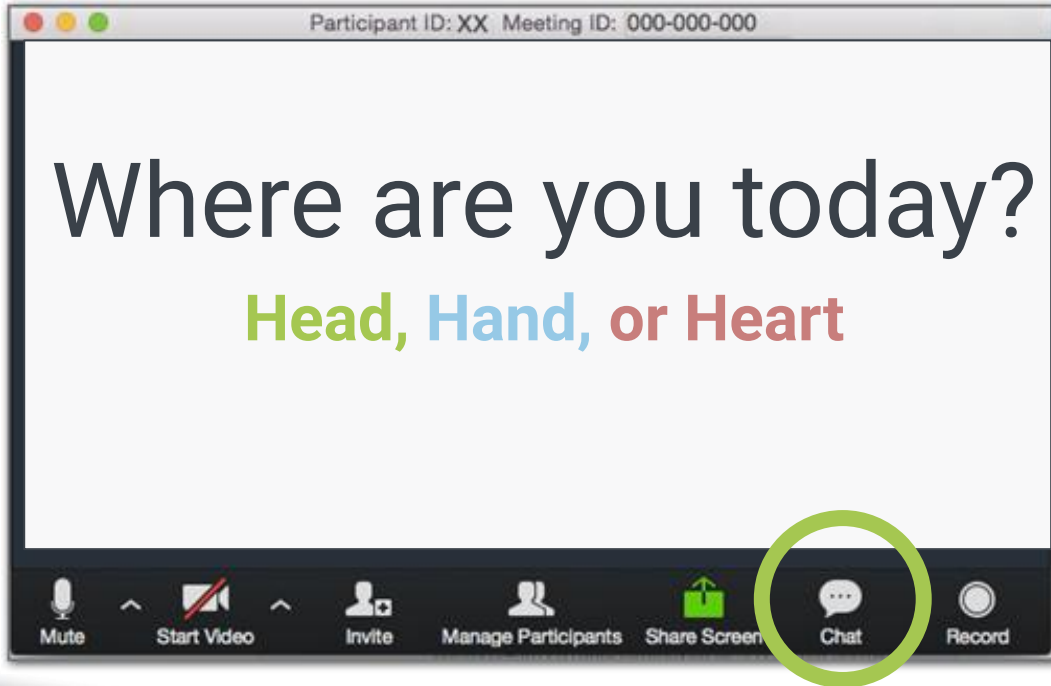
*Monday, July 13th*



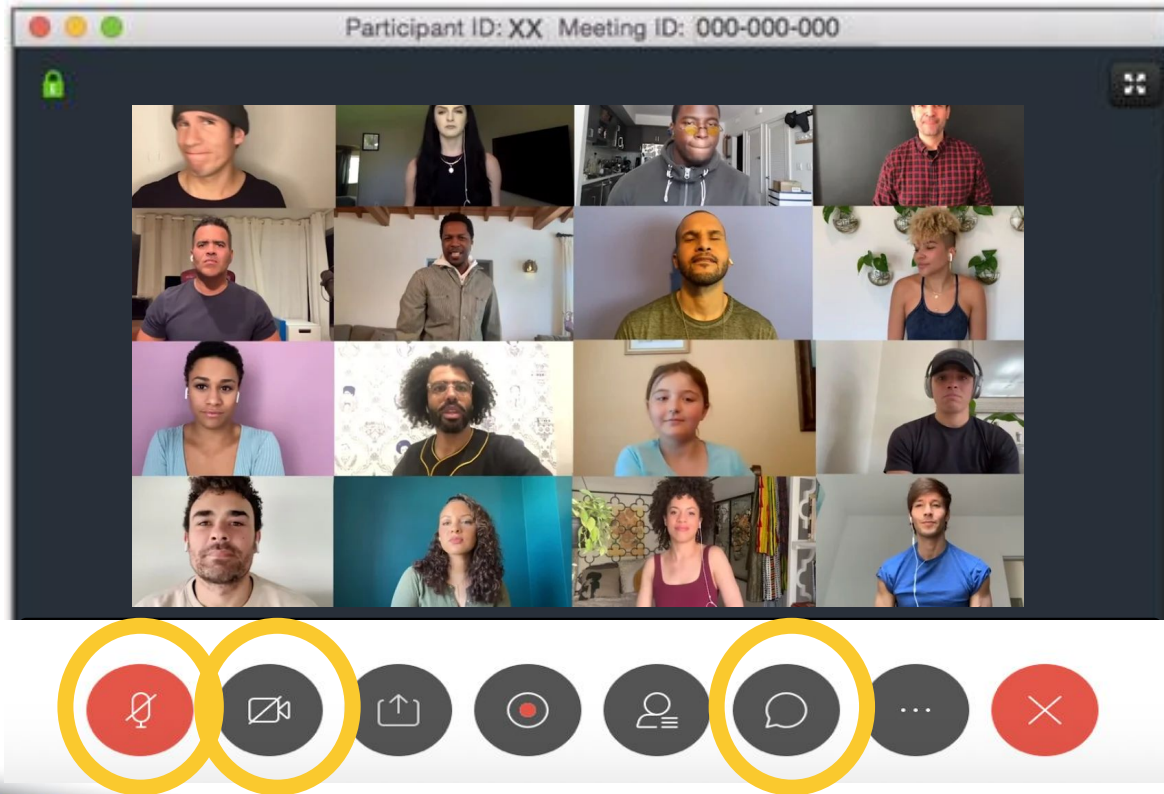
**EVERY STUDENT SUCCEEDS**



# Welcome! Let's start with a check-in



This panel features three white line-art icons on the left side, each paired with text on the right. The top icon is a head profile with two gears inside, next to the text "a lot on your mind" in green. The middle icon is a hand holding a gear, next to the text "getting things done" in blue. The bottom icon is two overlapping hearts, next to the text "in your emotions" in red.



- Keep yourself on mute unless you're speaking
- Keep your video on if possible - We'd love to see you!
- Use the chat to ask questions
- Prepare to engage!
  - Tabs closed
  - Share ideas
  - Bias to action

# Top of Mind: Our Norms

1. **Psychological Safety** Team members feel safe to take risks, be vulnerable, explore different points of view, and disagree respectfully.
2. **Preparedness** We come to all meetings prepared to be present and participate; topics for discussion and objectives are clear
3. **Dependability** Team members collaborate and communicate to get things done on time and meet ACPS' high bar of excellence.
4. **Timeliness** We start and end meetings on time, using our time wisely.
5. **Structure and Clarity** Team members have clear roles, plans, and goals; we address the content of the material and stay on topic.

# Facility + Transportation Capacity

Walkthrough of data by Dr. Alicia Hart + Erika L. Gulick

# School Social Distancing Assumptions

- Aim to Maintain **6 Feet Distance** at all Times
  - (i.e. one-way hallways, extra time and different procedures for arrival and dismissal, reconsideration of physical education, recess, etc.)
- **65 SF/Person** to Maintain Social Distancing While Considering:
  - People are not discrete points
  - Cabinetry, furniture and access will restrict configurations
  - Walls must be floor to ceiling to be considered separator for social distance
  - Data inaccuracies
- **1 Teacher Per Classroom** (Including at Kindergarten and Pre-Kindergarten)
- Using all Current **Classroom Spaces**, Not Others at this Time
- **Desks/Furniture** Facing Same Direction
- Classroom **Transitions** will be Eliminated and/or Limited

# Capacity Assumptions by School Facility

School	Sum of Social Distance Capacity	Sum of No More Than 10	Adj Secondary	Adj Secondary No More than 10	Current Capacity	Projection	Percent SD Cap of Projection	Percent SD Cap No More than 10 of Projection
Charles Barrett	297	238			512	603	49.25%	39.47%
Cora Kelly	213	188			429	329	64.74%	57.14%
Douglas MacArthur at Taney Ave	400	340			724	642	62.31%	52.96%
Ferdinand T. Day	356	252			650	560	63.57%	45.00%
Francis C. Hammond	852	754	681.6	603.2	1396	1457	58.48%	51.75%
George Mason	251	218			348	422	59.48%	51.66%
George Washington	595	459	476	380.8	1150	1644	36.19%	27.92%
James K. Polk	354	306			756	798	44.36%	38.35%
Jefferson-Houston	339	261			750	661	51.29%	39.49%
John Adams	494	462			858	881	56.07%	52.44%
King Street	1817	1328	1563	1142	2926	3287	55.28%	40.40%
Lyles-Crouch	207	192			375	505	40.99%	38.02%
Matthew Maury	182	172			350	374	48.66%	45.99%
Minnie Howard	456	374	392	322	853	989	46.11%	37.82%
Mount Vernon	418	343			755	907	46.09%	37.82%
Patrick Henry	504	369			850	903	55.81%	40.86%
Samuel W. Tucker	349	270			620	758	46.04%	35.62%
William Ramsay	411	329			748	699	58.80%	47.07%
<b>Grand Total</b>	<b>8495</b>	<b>6855</b>			<b>15050</b>	<b>16419</b>	<b>52.42%</b>	<b>43.32%</b>

**Note:** This table is based on current assumptions and current information and will be adjusted as more information and detail is available. If schedule for changing classes remains the same at the middle school and high school level, capacity will significantly reduce (to numbers in the adjusted columns).

# Bus Seating Impacts of Social Distancing

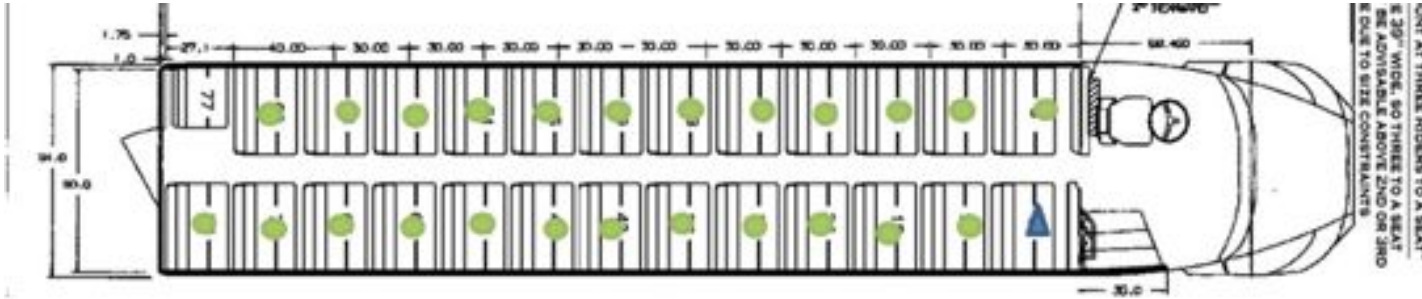
Bus Type	Normal Capacity	One Student/ Bench	One Student/ Bench (Alternating)
Standard (30 Passenger)	30	8	4
Standard (53 Passenger)	53	14	7
Standard (65 Passenger)	65	18	9
Equipped w/Lift (65 Passenger)	65	13	7
Standard (77 Passenger)	77	24	12
Equipped w/Lift (77 Passenger)	77	17	9

# Transportation Social Distancing Assumptions

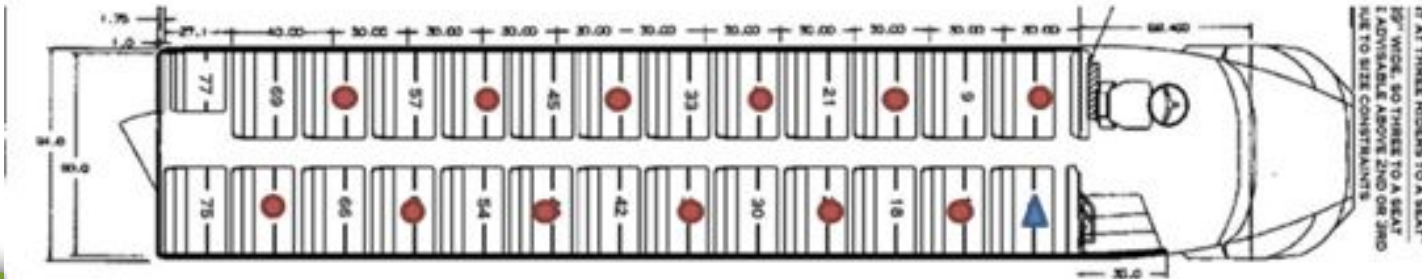
- **10,000 Students** Qualified to Ride Bus
  - Approximately 6,500 students *actually participate* in ridership
- **Fleet Utilization**
  - 123 total buses in fleet
  - Leaves no contingency option if all used
  - Can have multiple transportation scenarios based on fleet utilization
  - 102 routes, 2 runs (current)
  - 102 routes, 3-4 runs (anticipated)
- **“Siblings”** will be Allowed to Sit Together
  - Defined as children who live in same residence regardless of familial relation



# Bus Social Distancing Examples



One  
Student/Bench  
(77 Passenger  
Example)



One  
Student/Bench  
(Alternating)  
(77 Passenger  
Example)

# Transportation Capacity Analysis

Scenario A: Utilize 90 Buses, Allowing Contingency					
Type	Passenger Capacity	Quantity of Buses	# of Students Transported (Estimated Normal Ridership)	# of Students Transported (One Per Bench)	# of Students Transported (Alternating)
Standard	30	2	60	16	8
Standard	53	8	424	112	56
Standard	65	5	325	90	45
Equipped w/Lift	65	7	455	91	49
Standard	77	67	5159	1608	804
Equipped w/Lift	77	1	77	17	9
<b>Totals</b>		<b>90</b>	<b>6500</b>	<b>1934</b>	<b>971</b>
<b>Capacity Change</b>				<b>-70.2%</b>	<b>-85.1%</b>

Scenario B: Utilize 123 Buses, No Contingency					
Type	Passenger Capacity	Quantity of Buses	# of Students Transported (Based on Fleet Capacity)*	# of Students Transported (One Per Bench)	# of Students Transported (Alternating)
Standard	30	2	60	16	8
Standard	53	8	424	112	56
Standard	65	5	325	90	45
Equipped w/Lift	65	7	455	91	49
Standard	77	100	7700	2400	1200
Equipped w/Lift	77	1	77	17	9
<b>Totals</b>		<b>123</b>	<b>9041</b>	<b>2726</b>	<b>1367</b>
<b>Capacity Change</b>				<b>-69.8%</b>	<b>-84.9%</b>

# Employees Residing in Neighboring Areas

Location	Number	Percentage	Location	Number	Percentage
Alexandria City	1082	36%	Loudoun County	35	1%
Arlington	225	7%	Maryland	380	13%
division of Columbia	137	5%	Other	100	3%
Fairfax County	815	27%	Prince William County	259	9%
<b>Total Number of Employees: 3033</b>					



# Our Work This Week

## Overview by Education Elements

# Starting with Common Language

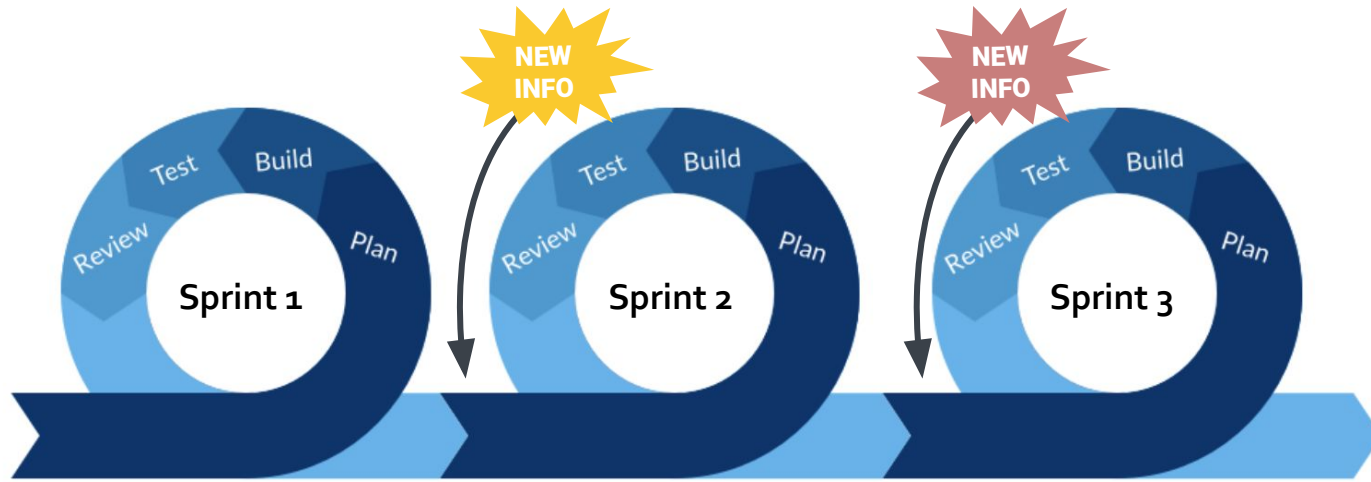
**MODEL:** a specific possibility; the goal is not a perfect plan, but rather used to uncover differences in an atypical school year. Our models will help us to start planning for new processes, policies and procedures specific to the ACPS context.

**SPRINT:** a set period of time during which specific work has to be completed and made ready for review.

**CORE AREAS:** The Cross-Functional Planning Teams are focused on a variety of topics that will likely require deep design and redesign to support a future learning model. These are viewed as the topics that need to be addressed in most or all of the possible models.

**PROTOTYPE:** generating innovative solutions by keeping our community at the center of the design process, gathering feedback early and often.

# A Sprint Approach Guides Our Planning

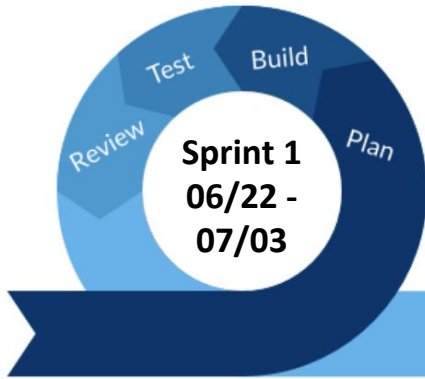


- We will operate in phases, so that we can test ideas, gather data, and constantly evolve the plan. Throughout the process, we will remain agile and willing to adjust course based on new information
- Each phase has its own purpose, set of outputs, and roles. Communications will be developed throughout, with updates provided across the ACPS community

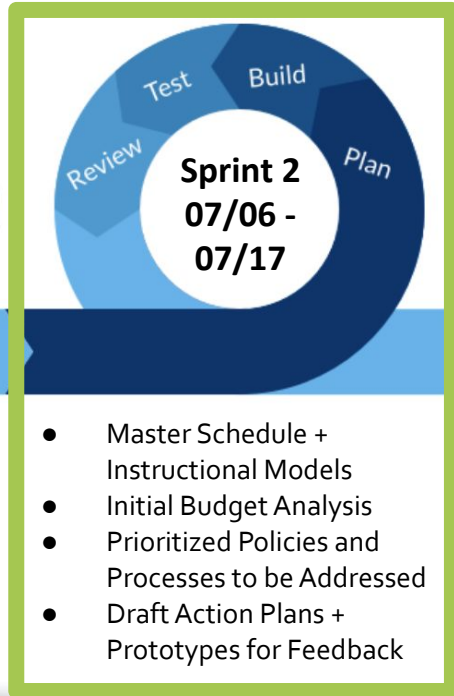


# Our CFPT Work at a Glance

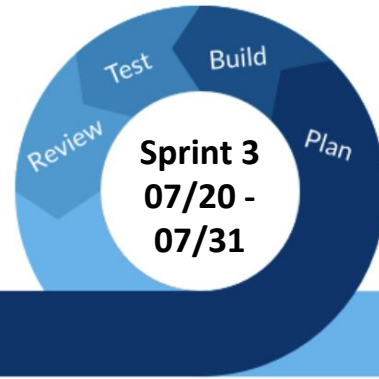
## CURRENT ACTIONS



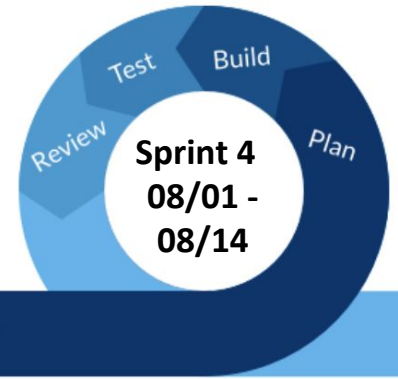
- Benefits and Risks Associated with Each Reopening Model
- Calendar + Guiding Tools for Sprints 2 + 3
- Current Budget



- Master Schedule + Instructional Models
- Initial Budget Analysis
- Prioritized Policies and Processes to be Addressed
- Draft Action Plans + Prototypes for Feedback



- Action Plans + Prototypes
- Increased Stakeholder Involvement Through Community Conversations
- School Leader Planning
- Budgets Finalized
- Updates to Policies and Processes Proposed



- Comprehensive Reopening Report
- Plans Submitted to VDOE
- Student Scheduling
- Transportation Planning
- Guidance for Students and Families

# What are we accomplishing in this Sprint?



We initiated **Cross Functional Planning Teams**, expanding the cohort of leaders and staff who are involved in discussion, analysis and decision making. Through this we reviewed essential questions and identified key decisions to be made.

☐ We will **evaluate scheduling** options that align to each of the models, highlighting implications, and considerations across financial, operational, staffing, safety, etc. This will prepare us to design **prototypes** for discussion with school leaders, community members, and Thought Partners.

☐ Our teams will review **Staff and Family Survey Data** to build a deeper understanding of needs and requirements for reopening models.



- Master Schedule + Instructional Models
- Initial Budget Analysis
- Prioritized Policies and Processes to be Addressed
- Draft Action Plans + Prototypes for Feedback



# Example: Student & Teacher Schedules

## In-Person Learning and Distance Learning

STUDENT SCHEDULES: 30% Capacity	TEACHER SCHEDULES: 30% Capacity
<p><b>DAILY</b></p> <ul style="list-style-type: none"> <li>- Every student attends school one day a week in-person (except Monday).</li> <li>- When not in school, the student connects on-line to class for synchronous learning on the other days based upon their schedule.</li> <li>- A school day is equal in length to pre-closure and the same start- and end-time as the pre-closure school day.</li> </ul>	<p><b>DAILY</b></p> <ul style="list-style-type: none"> <li>- Teachers teach 25% of their students face-to-face on each of four days. They may or may not require or invite other students to join portions of the face-to-face lessons via videoconferencing</li> <li>- Teachers have planning time on a daily basis</li> </ul>
<p><b>WEEKLY</b></p> <ul style="list-style-type: none"> <li>- Every student attends school one day a week and participates in distance learning the other four days</li> <li>- Mondays are virtual for everyone</li> </ul>	<p><b>WEEKLY</b></p> <ul style="list-style-type: none"> <li>- Teachers engage in facilitating synchronous learning primarily on the one day on which they do not teach students face-to-face. They may also facilitate synchronous learning during the non-face-to-face time on other days or as part of the face-to-face instruction as referenced in 1.b.i.</li> </ul>
<p><b>SYNCHRONOUS</b></p> <ul style="list-style-type: none"> <li>- Every student will engage in both synchronous and asynchronous distance learning on the four week days in which they are not in school for in-person learning.</li> <li>- On the days in which a student is not at school but other students are, the student will join the class for sixty to ninety minutes of synchronous distance learning.</li> <li>- On the days in which no students are in school, students will engage in 30 minutes of synchronous distance learning as well as up to 45 minutes of additional small group synchronous distance learning</li> </ul>	
<p><b>ASYNCHRONOUS</b></p> <ul style="list-style-type: none"> <li>- Every student will engage in asynchronous distance learning on the four week days in which they are not in school for in-person learning.</li> <li>- The daily expectations of time spent on asynchronous distance learning will be as follows: K-2: up to 1 hour; grades 3-5: up to 90 minutes; 6-8: 20 minutes per class; 9-12: 30 minutes per class;</li> <li>- Provide playlists for students to work on when not physically attending</li> </ul>	

Sample from another division

# Transportation

## Safe Operations & Systems

### SUMMARY:

Our community of parents, students, and our staff can expect to receive the highest level of transportation services in the future. Regardless of student schedules, facility changes, or health adaptations, we will continue to provide the highest level of service that our community deserves. We will put processes in place that meet current recommendations at the local, state, and national level to ensure both our staff and students are safe.

### CRITERIA FOR SUCCESS:

- 100% of students requiring transportation are served

### WHAT WE HEARD:

- Klein ISD student and staff safety is a priority
- Families are concerned about the safety and wellness on buses

### GUIDELINES:

- Students will ride the bus at traditional capacity
- Students will be required to wear face coverings on the bus; extra face coverings will be available on the bus
- Encourage parent volunteers to monitor bus stops and promote physical distancing and usage of face coverings
- Routes will be adjusted as needed to accommodate for different scenarios

### Campus Action Items:

1. Campus to ensure that buses/car drop off and pick up do not occur at the same time.
2. Campuses to outline location for drop off and pick up
3. Campus must ensure that departure from school includes an administration check point for all cars. Administrators will radio the teacher who will then dismiss the student to their car. No mass dismissal.
4. Campuses should encourage students to walk to school if they are able to safely do so.
5. Campus will provide procedures to ensure the implementation and supervision of all students during the bus arrival/dismissal process.

- Scenario 1
- Scenario 2
- Scenario 3

### District Guidance

- For bus transportation, a mask/covering is required and can run full capacity
- Masks will be available on school buses for students who arrive without
- In Scenario 2, bus routes for ES and highest-need K12 SPED 4 days/week across ES+MS, Secondary 1 day/week - Promotes social distancing - 60-65% of students/building
- In all scenarios, if special transportation is provided, decisions about wearing a mask will be made on an individual

### SUPPORTING SCHOOL DOCS

*Note: Link your supporting documents below*

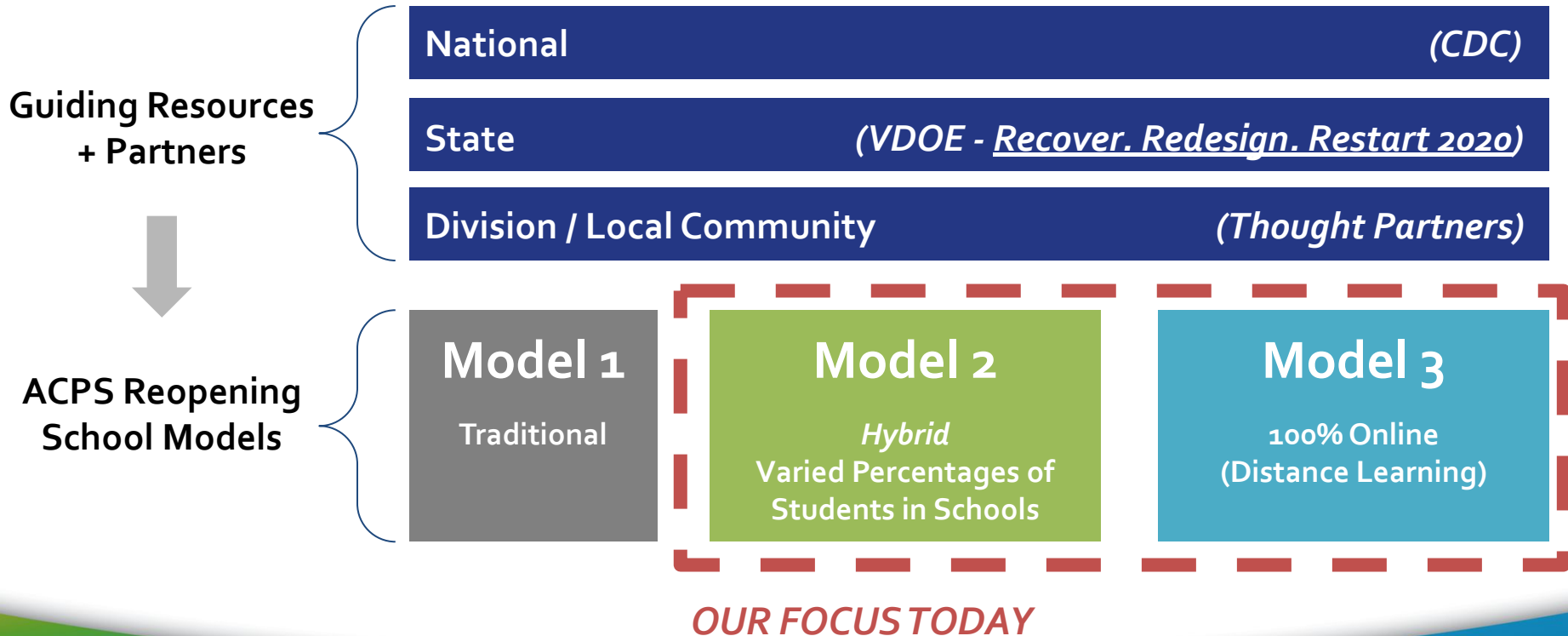
- Bus schedule
- Bus diagrams
- Arrival/Departure Maps
- School signage
- [Transportation Module](#)

Sample from another division

# Scheduling Guidelines

## Small Group Breakouts

# ACPS Broad Reopening Models



# Schedule Design Considerations

	Elementary	Secondary
Hybrid	Schedule A (Hybrid)	Schedule C (Hybrid)
Virtual	Schedule B (Virtual)	Schedule D (Virtual)

- **Days attending?**
  - Number of days in person attending (eg. 2 days a week in-person, 3 days a week virtual)
  - Consecutive days vs alternating days (eg. AB Schedule/AABB Schedule)
  - Students attending the entire SY vs. certain weeks
- **Who attends?**
  - Most students vs all students (eg. extra instruction for specific groups)
  - Entire grades vs some grades? Which students attend on which days? Do some students attend more than others? What do our students need?
- **Synchronous (In person and virtual)**
  - What is prioritized during in-person time?
  - What are the expectations for synchronous and asynchronous time by: grade level, subject
  - Will we adjust what courses are offered such as electives and specials?
- **Asynchronous Guidance (virtual)**
  - What is prioritized during asynchronous time?
  - What is not happening during asynchronous time?
- **Teacher Considerations**
  - Looping with students?
  - Is there a day that no students will be in the building (i.e. teacher planning day)?
  - What teacher hours/contracts should we keep in mind when planning?

# Our Guiding Principles

**Increase Equitable  
Access to Improve  
Learning Outcomes  
for All Students**

**Ensure the Voices of  
Parents, Families,  
Students**

**Study Lessons  
Learned and Data for  
Preparation and  
Execution**

**Value Community  
Coordination and  
Collaboration**

**Build Trust and Allow  
Creative Ideas for  
Reopening**

**Embrace Flexibility  
While Facing  
Unprecedented  
Challenges**

**Ensure Clear,  
Consistent, and  
Frequent  
Communication**

**Ensure Students Have  
Access to Technology  
and Connectivity**

# For the Next 25 minutes → Scheduling Exploration

- **[10 min]** Explore the [crosswalk document](#) of all NoVA scheduling guidance. Keep in mind: Would these schedules meet our Guiding Principles? Where might they fall short?
- **[15 min]** Review the anchor schedules, beginning with your specific group. (eg. **ES** → **Hybrid Model**). Schedules are in [this slide deck](#).
- **[10 min]** Gather what these schedules sparked for you, what questions came up, and what we might consider adding to get to our Guiding Principles on this [padlet](#).

Who attends?	Sync/Async Guidance
more in-person time for in certain populations	Districts waiting to add based on survey results/ from staff, families, st
ions vary across districts 1 families can reconsider nt in distance learning	

Who attends?	Sync/Async Guidance
s, with a note that instruction will be or English Language nd to accommodate iments.	Students not participat in-person learning will t engaged in independ not participating in live- instruction
s, with a note that instruction will be or English Language nd to accommodate	Times "similar to hybrid" <ul style="list-style-type: none"> <li>• ES/MS: daily sy</li> <li>• async T-F, async</li> <li>• HS: facilitated b</li> </ul>

## Anchor Schedules for Hybrid + 100% Distance Learning



Time for breakouts!  
Groups of 4-5,  
randomly assigned.

# Cross Functional Planning Team Time

*...Time to head over to your CFPT Rooms...  
(and welcome SCR team into yours)*



# LOOKING AHEAD TO WEDNESDAY

- Empathize with Staff + Families Using Survey Data + Feedback from Principals
- Build Division Guidance + School Actions
- Initiate 2-4 Schedule Prototypes

# Check Outs

I am most excited about  
\_\_\_\_\_ [topic].

I want to think more about  
\_\_\_\_\_ [topic].

