

MINUTES
SCHOOL BOARD WORK SESSION
ALEXANDRIA CITY SCHOOL BOARD

September 23, 2021 (7:30 p.m.)

ROLL CALL

THE FOLLOWING WERE PRESENT AT THE WORK SESSION:

BOARD MEMBERS: Meagan L. Alderton
Cindy Anderson (absent)
Ramee A. Gentry
Jacinta Greene
Margaret Lorber
Veronica R. Nolan
Michelle Rief
Christopher A. Suarez
Heather Thornton

ALSO IN ATTENDANCE: Dr. Gregory C. Hutchings, Jr., Susan Neilson, Shanel Hill, Erika Gulick, Dr. Alicia Hart, Dr. Clinton Page, Dominic Turner

Call the Work Session to Order

Chair Alderton called the Work Session to order at 9:32 p.m.

Discussion Topics

1. FY 2022-2027 Fiscal Forecast

Mr. Dominic Turner, Chief Financial Officer, presented the FY 2022-FY 2027 Operating Fund Fiscal Forecast which reflected the financial challenges that the Division will face in the coming years. Over the previous decade, student enrollment and expenditures have increased at a far quicker pace than the corresponding revenue has grown. ACPS Staff analysis showed that this trend will continue into the future, requiring a combination of revenue enhancements and expenditure reductions to balance a projected budget gap. For FY 2023, the projected budget deficit is \$6.01 million. Each year, as expenditures outpace revenues, the estimated budget gap will continue to expand. By FY 2027, the annual funding deficit projection grows to \$49.40 million.

2. Budget Priorities Work Session for FY 2023 Combined Funds (CF) Budgets and FY 2023-FY 2032 Capital Improvement Program (CIP) Budget

School Board members worked through an activity to determine their top priorities for each goal area in the ACPS Strategic Plan. These FY 2023 priorities will guide the upcoming budget process for the Combined Funds, as well as the FY 2023-2032 Capital Improvement Program budget process. The ACPS Equity for All 2025 strategic plan was founded upon racial equity and serves as the overall roadmap for the budget priorities over subsequent years by setting the organizational vision, mission, core values, and goals.

Ms. Erika Gulick, Director of Capital Planning, Programs and Design, presented to the Board the FY 2023-2032 CIP Budget Priorities as they relate to the Strategic Plan goals. They are:

- Systemic Alignment: Building Upgrades, and Safety and Security Upgrades

- Instructional Excellence: Textbooks and Technology Upgrades
- Student Accessibility and Support: ADA Projects, Transportation, and Playgrounds
- Strategic Resource Allocation: Modernizations, and Capacity Projects
- Family and Community Engagement: Planning for future projects, Communications support, and Transparency and Engagement for CIP projects

Dr. Clinton Page, Chief Accountability Office, led the Board through a series of exercises in which the FY 2023 Combined Funds Priorities were determined. They are:

- Systemic Alignment: Special instruction evaluation implementation as a part of the Strategic Plan staff evaluations
- Instructional Excellence: K-4 Literacy, Equitable TAG identification of Black and Hispanic students, and Address chronic absenteeism and high school graduation rate among Hispanic male students
- Student Accessibility and Support: Social and Emotional supports for students, and expand access and improve quality of out-of-school learning
- Strategic Resource Allocation: Implementation of Customer Relationship Management System
- Family and Community Engagement: Development of a comprehensive ACPS communication plan that incorporates all modes of communication, and Expand cultural competency training to ACPS families


These budget priorities will be approved at the October 7, 2021 School Board Meeting.

Adjournment

The Work Session ended at 10:57 p.m.



 Meagan Alderton, Chair



 Clerk/Deputy Clerk

These minutes were adopted at the October 21, 2021 School Board Meeting.